

Minutes of the Meeting of the Board of Trustees
University of Kentucky
University Health Care Committee
Thursday, April 30, 2018

The University Health Care Committee of the Board of Trustees of the University of Kentucky met on Thursday, April 22, 2018, in Woodward Hall, Gatton College of Business and Economics.

A. Meeting Opened

Robert Vance, Chair of the University Health Care Committee, called the meeting to order at 4:01 p.m. and called the roll.

B. Roll Call

The following members of the University Health Care Committee answered the call of the roll: James H. Booth, Cammie DeShields Grant, Robert Grossman, Robert Vance, and Barbara Young. Community Advisory Members present: Robert Clay and Luther Deaton.

Chair Vance announced that a quorum was present.

The following additional Board of Trustees members were present: Jennifer Barber, Lee X. Blonder, Michael Christian, Angela Edwards, Kelly Sullivan Holland, Elizabeth McCoy, David Melanson, Derrick Ramsey, and Sandra Shuffet.

The UK HealthCare and University administration was represented by President Eli Capilouto, Executive Vice President for Health Affairs Mark F. Newman, Executive Vice President for Finance and Administration Eric N. Monday, Provost David Blackwell, Vice President and College of Medicine Dean Robert DiPaola, Vice President for Administration and External Affairs Mark D. Birdwhistell, Vice President and Chief Financial Officer Craig Collins, Chief Administrative and Nursing Officer Colleen Swartz.

Guests and members of the news media were also in attendance.

C. Approval of Minutes

Chair Vance asked for a motion for approval of the minutes from the February 22, 2018 meeting. Trustee Booth moved approval of the minutes. Trustee Young seconded the motion and the minutes passed without dissent. (See minutes on the Board of Trustees website, www.uky.edu/Trustees, under agenda.)

D. Executive Vice President for Health Affairs (EVPHA) Update

Dr. Newman invited the Board members to the University Health Care Committee retreat on June 21, 2018 on day one of the June Board meetings. The agenda for the retreat will focus

on work and activity that align with UK HealthCare's updated Strategic Plan. Dr. Newman introduced Dean DiPaola to give the Committee a report on the UK College of Medicine (UKCOM). The College of Medicine's Strategic Plan is closely aligned with the UK HealthCare Strategic Plan. He discussed the benefit of bringing groundbreaking research and clinical activities that many times result in a change to the standard of care. Dean DiPaola reviewed the non-clinical faculty engagement results and stated they are moving in the right direction on all of the metrics.

Upcoming accreditation activities for the College of Medicine will include a submission of the UK College of Medicine self-study and database collection, a mock survey visit in September, and a Liaison Committee on Medical Education (LCME) visit from October 14-18th. The Bowling Green campus will conduct accreditation activities in August 2018.

The University of Kentucky College of Medicine is one of six Kentucky Accreditation Council for Graduate Medical Education (ACGME) accredited sponsoring institutions with 62 accredited programs. As per ACGME guidelines, the Dean discussed with the Board members the program's accreditation, compliance, citations, and new or continued areas for improvement. The next site visit will be in the summer or fall of 2018. The focus is engagement of residents and fellows in patient safety and improvement of care delivery.

Chair Vance asked Dean DiPaola about the number of in-state students attending the UKCOM and our ability to retain them in Kentucky. The Dean stated that over half of their students are from Kentucky and that he expects that number will increase with the new campus expansions. Trustee Blonder asked Dean DiPaola if clinical departments have their own business plans and stated that she was concerned that if the departments are being more responsible for generating the revenue and making budget that it may translate into physicians being rushed and having to spend less time with the patients. Dean DiPaola discussed that often our quality is better when we are efficient. No-show rates at UK HealthCare are at 25% for outpatient visits. As part of the UK @ Our Building Efficiencies Through Strategic Transformation (BEST) initiative, UK HealthCare is working on both no-show rates and other initiatives to increase efficiencies that will include texting appointment reminders and wait-lists. Trustee Grossman was pleased with the improvement in non-faculty engagement scores and stated that although diversity and inclusion was included in the presentation by the Dean, he did not recall it being discussed. Dean DiPaola stated that a number of initiatives have been set up by the recently hired Associate Dean for Diversity, Dr. Renay Scales, but that the College still has work to do in that area.

E. Financial Update

Craig Collins, Chief Financial Officer, reported the March 2018 operating results. Total operating revenue is greater than budget by \$24.7 million, year to date. \$7.2 million of the variance is due to the projected Medicare and Medicaid reductions that have not been realized, leaving the hospital activities flat to budget and the remaining positive variance due to retail pharmacy. Personnel expenses are \$3.7 million below budget. Changes in patient mix, utilization reductions

by providers, and ongoing BEST initiatives have contributed to variable expenses running \$3.6 million less than budget, year to date.

K. Privileges and Appointments

Dr. Andrew Bernard proposed the current list of privileges and credentials. Chair Vance called for a motion to approve the list of providers. Trustee Grossman moved to approve the list. Trustee Young seconded the motion and it passed without dissent.

L. Meeting Adjourned

Chair Vance called for new or other business that needed to be brought before the University Health Care Committee. Hearing no further business, the meeting was adjourned at 5:22 p.m.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Robert Vance".

Robert Vance
Chair, University Health Care Committee