

UNIVERSITY of KENTUCKY BOARD OF TRUSTEES  
UNIVERSITY HEALTH CARE COMMITTEE  
June 18, 2012

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President Eli Capilouto  
Dr. Michael Karpf  
Dr. Bernard Boulanger  
Dr. Frederick de Beer

A number of other Board of Trustees members as well as University and UK HealthCare staff and faculty were in attendance at this annual meeting of the University Health Care committee. Numerous representatives from other hospitals were also in attendance.

I. CALL TO ORDER AND APPROVAL OF MINUTES

The meeting was called to order at 8:04 a.m. by Ms. Barbara Young. Minutes of the previous meeting were approved unanimously.

II. UKHC STRATEGIC PLAN UPDATE

Dr. Michael Karpf discussed UKHC's strategy for the future. Hospital volumes have continued to increase. Annual discharges have grown at a CAGR of 6.7% from FY03 to FY12F, which is an increase of 80%. With the increase in discharges, it has now increased UK HealthCare's rank to 40<sup>th</sup> among integrated AMCs in terms of discharges. In FY 2003 UK HealthCare was ranked 88<sup>th</sup> in the same category. Rankings are benchmarked against COTH Median Teaching Hospitals. Reasons for the increase include focusing on advanced subspecialty programs, development of destination services and strengthened relationships and the inability of other AMC's in our region to develop and sustain advanced subspecialty programs. Dr. Karpf reviewed strategies and data related to the healthcare systems and hospitals in our region.

### III. COLLEGE OF MEDICINE UPDATE

Dr. Frederick de Beer reviewed the College of Medicine's keys to success, academics, research and budget. One of many keys to success includes efficiency in systems by integrating and realigning functions and sharing business services. Increased productivity was realized by focusing on best practices and benchmarking results with other organizations. Key clinical programs grew 5.7% in wRVUs from FY11 to FY12 annualized. The College of Medicine saw a 6% growth in wRVUs from FY12 annualized to FY13 budget. Areas that drove growth were neurology, neurosurgery, orthopaedics, pulmonary and transplant. Dr. de Beer discussed GPA's and MCAT scores for admission to the COM. 100% of the students were successfully matched with 24% electing to remain at UK. Focus on recruitment of faculty with grant funding. Grant funding is challenged by many things including a competitive environment. CoM budget, revenue, clinical practice challenges and accomplishments were discussed.

### IV. MARKEY CANCER CENTER-NCI DESIGNATION UPDATE

Dr. Mark Evers discussed what an NCI Designation would mean to UKHC and our patients. Most importantly, NCI designation would mean that Kentuckians would not have to travel out of state to find the most advanced care and clinical trials. Currently there is no NCI designated Cancer Center in Kentucky. An NCI designation involves a rigorous process and many stages to complete. Unfortunately, Kentuckians has the 2<sup>nd</sup> highest age-adjusted, all-cancer incidence in the U.S. but has the highest incidence of cancer deaths in the U.S. Dr. Evers reviewed clinical highlights, addition of the CBCC, marketing and branding of the Markey Cancer Center and recent grants awarded in FY12.

### V. AMBULATORY SERVICES UPDATE

Dr. Marc Randall discussed the evolution of UKHC's Ambulatory Services. The evolution is important because growth in referral volume is critical to achieving UKHC's programmatic and economic goals. UKHC's ambulatory experience is often not comparable to that offered by local competition and the ambulatory market will grow faster than inpatient demand over the next 10 years. The envisioned future state for ambulatory services will start with implementing an interdependent model. Evolution from ambulatory "mom and pop shops" to a level of integration began with the hiring of Jonathan Curtright in January of 2009 and with the addition of clinics and partnerships across the state. Patients are increasingly satisfied with access to ambulatory care. Dr. Randall reviewed accomplishments, efforts and projects underway and additional goals.

### VI. FINANCE UPDATE

Sergio Melgar presented the UK HealthCare FY 2012 budget and reviewed the FYTD April 2012 financials.

VII. CLINICAL FACILITIES DEVELOPMENT PLAN

Murray Clark reviewed the Chandler Hospital master plan update, Good Samaritan facilities projects and the UK HealthCare Ambulatory Clinic facilities review.

VIII. NEW BUSINESS

Harry Dadds discussed adding a Medical Staff Committee member. The Committee endorsed the item to go before the UK Board of Trustees at the meeting the next day for its first reading.

Seeing no other business Ms. Young adjourned the meeting at 2:41PM.